# Global Fund Strategic Approach to Health Systems Strengthening

Session 4: Possible use and nature of conditionality

## Can conditionality support effective health system strengthening?

- Yes, if this encourages HSS proposals to:
  - Link with overall health sector development policy and strategies
  - Focus on the delivery of an essential package of health care (including HTM).
  - Focus on lower levels (primary) of the health care system
- If the proposal development process leads to:
  - a critical assessment of HSS needs
  - a critical evaluation of a country's political commitment for example through – matching funding.
  - the promotion of programme ownership by a large number of stakeholders in a country including those outside the health sector

### Round 6 TB: Kenya.

- Physical infrastructure improvement including Laboratory capacity strengthening
  - Expansion of the laboratory network to include labs in primary level facilities
  - Training on an essential laboratory package that includes smear microscopy
- Human resource
  - Regular Quantification to determine numbers (FTEs) needed and where they are needed
  - Improve productivity through intensified support, regular appraisals, incentives and enablers
- Health Management and Planning at all levels
- Improving programme Monitoring and Evaluation
- Operational research built into routine programme activity

#### Conditionality -Potential drawbacks

- If meeting the conditionality draws the health sector away from focusing on other health care issues or the converse, a focus on broader HSS dilutes the attention given to ATM
- Complex conditions that may be difficult to meet
- Lack of flexibility: No strategic plan no funding.
- An overwhelming focus on public sector

#### Some examples

- Link HSS to ATM service delivery, outputs and outcomes
- Link HSS to MDG targets
- Evidence of harmonization and alignment with overall health sector development plan.
- Evidence of political commitment to the health sector development plan.
- Provide evidence that entities in whose docket HSS activities and processes fall under have been engaged in proposal development and there is a good chance that these processes can be expedited
  - public works for infrastructure development
  - Directorate of Personnel Management for hiring of staff
- This is about people; therefore conditionality should be people oriented